



Leicester, Leicestershire  
and Rutland

**HEALTH OVERVIEW AND SCRUTINY COMMITTEE**  
**2 NOVEMBER 2022**

**HINCKLEY COMMUNITY DIAGNOSTIC CENTRE (CDC) AND**  
**DAY-CASE PROJECT UPDATE**

**REPORT OF THE CHIEF STRATEGY OFFICER, INTEGRATED**  
**CARE BOARD**

**Purpose of the Report**

1. The purpose of this report is to provide a progress update upon the Hinckley Community Diagnostic Centre (CDC) and Day-case projects. This report is for information only.

**Background**

2. In December 2018 the Department of Health and Social Care awarded the NHS in Leicestershire £7,035,000 capital funding for Hinckley and Bosworth Community Health Services. The funding was to be used for the following purposes:
  - Refurbish Hinckley Health Centre to accommodate X-Ray/Ultrasound, physiotherapy and increase the amount of consulting rooms;
  - Create a combined day case surgery and endoscopy unit at Hinckley Community Hospital with day-case beds;
  - Create a new Urgent Care Hub in Hinckley Health Centre providing out-of-hours care for patients.
3. On the 9 September 2019, The Alliance (the provider), were forced to take the decision for safety reasons, to close the x-ray plain film service provided at Hinckley and District Hospital. Patients that required x-rays were directed to alternative sites including Coalville Community Hospital and Glenfield Hospital. Funding was sought from within University Hospitals of Leicester's Capital Expenditure Programme for 2019/20 to purchase new x-ray equipment and carry out the necessary interior building work at Hinckley Health Centre (adjacent to Hinckley and District Hospital) needed to safely install the machine. However, this funding was only available until the 31 March 2020 therefore it was

proposed to install the new x-ray equipment in Hinckley Health Centre without further public consultation being undertaken. On 11 November 2019 the Health Overview and Scrutiny Committee considered the matter and supported the proposals. In April 2020 the new x-ray facility opened at Hinckley and District Hospital.

4. In 2020 the NHS Leicester, Leicestershire, and Rutland Integrated Care Board (formerly Clinical Commissioning Groups) found it necessary to pause their plans to update a range of health services in Hinckley due to the Covid-19 pandemic.
5. The Hinckley Hospital Project Board has now been re-established and has been reviewing the previous plans to understand the long-term impact and consequences of Covid-19 on future service delivery, and to make sure they are still the right ones for Hinckley. At the same time an opportunity was provided by the announcement of additional government investment into 40 new Community Diagnostic Centres (CDC) across England – new one-stop-shops for checks, scans and tests.

### **Hinckley Community Diagnostic Centre**

6. An application has been made to develop a CDC in Hinckley on the Hinckley and District Hospital (Mount Road) site. The Centre would include many of the services outlined in the previous proposals for Hinckley. The CDC would be developed in two phases. Phase one would see the provision of MRI and CT scanners, a Plain Film X-Ray machine and Ultrasound. It will also have two phlebotomy rooms and eight outpatient/procedure rooms. In the second phase two Endoscopy rooms with supporting accommodation would be created.
7. The total capital cost for the CDC is circa £14.5m. The application has received an outline approval subject to satisfactory responses to several questions which will be submitted the week commencing the 17<sup>th</sup> of October 2022. It is hoped that if approved work would commence on creating the CDC with completion towards the end of 2023.

### **Hinckley Day-Case Unit**

8. A Day Case Unit, which was also a feature of the original plans for Hinckley, would be developed that provides the day-case services that are currently on the site of Hinckley and District Hospital (Mount Road) plus additional procedures. Speciality services that would be delivered include Breast Care General Surgery Gynaecology Ophthalmology

Orthopaedic Surgery Pain Management Plastic Surgery Podiatric  
Surgery Renal Access Surgery Urology Vascular Surgery

9. The Day Case Unit would be funded through the £7 million STP Capital investment that was announced pre-pandemic. Most of the feasibility work for the Unit has been completed, however the Integrated Care Board (ICB) are still required to develop a Business Case, which would be submitted and approved by NHS England in 2023. Work would start on the Day Case Unit after completion of phase one and two of the CDC.
10. As part of the Business Case development the ICB must demonstrate that they have identified and explored all available options for project delivery including type of build and site. At this stage we cannot confirm the preferred site for the day-case unit but an option will include a build upon the Hinckley and District (Mount Road) site.
11. These revised plans provide the people of Hinckley with more services in modern, fit for purpose buildings that would meet the needs of a growing and ageing population. The revised plans also include retaining the high-quality inpatient beds for people who need them at Hinckley and Bosworth Community Hospital (Sunnyside).
12. Each of these projects are being developed as separate units at this time due to the different funding streams and approval routes. The CDC business case has been a 1-step process using a short -form business case, whilst the day-case project will follow the more traditional 2-stage process which takes longer (circa 6 – 12 months pending approvals).

### **Communication and Engagement**

13. There has been extensive engagement over several years with local people living in and around Hinckley on this project, it is important to the ICB that we continue to involve local communities. The ICB will take time to discuss the options for the revised draft plan with stakeholders in November 2022.
14. This will be followed by a 6-week public engagement period to discuss the proposals to ensure that they provide health facilities for people in the best way possible, whilst also providing value for money. Pending the NHS approvals this would commence in Winter 2022/23. As well as the local communities, the ICB continues to work with a range of partners on this project including the Hinckley and Bosworth District Council.

15. The public engagement would provide a range of opportunities for interested persons to participate, including both online and offline. In putting together mechanisms for engagement we would take the learning from large scale consultations and engagement projects.
16. We will use a multi-channel approach in exercising our statutory functions. We would use online technology to hold meetings, share information and recordings of meetings, which enable a wider reach across communities. Assuming that no Covid-19 restrictions apply, we will also undertake off-line and face-to-face communications and engagement activities in order to reach people who may not be digitally enabled or active. This includes attending events, hosting focus groups and conducting one-to-one interviews.
17. We will use a variety of both online and offline tools and techniques to communicate with the people of Hinckley and Bosworth. These would include, but are not limited to, the following activities:
  - Commissioning voluntary and community organisations to reach out to seldom heard and often overlooked communities to encourage and support them to participate (with a focus on protected characteristics of age, race, disability, pregnancy/maternity, sexual orientation);
  - Media coverage in Hinckley Times, Leicester Mercury, BBC Radio Leicester as well as other local publications and magazines.
  - Widespread utilisation of social media, including local NHS-owned platforms and organic promotion to target Facebook and Twitter users in Hinckley and Bosworth.
  - Staff briefings and written communications with LPT, Alliance, social care and other provider staff;
  - Online and offline public events including public workshops, as well as events for specific communities/organisations including Parish Councils, Patient Participation Groups, GPs and service users;
  - Update briefings to MP, relevant county councillors and district and parish councillors asking for any support in dissemination within their community;
  - Posters, leaflets and pull-up banners with engagement QR code provided in outlets and public community venues across district;

18. The ICB now wait for approval of plans for both the CDC and Day-Case Unit through the national approval process. While this happens those all-important local conversations will take place on the proposals that will result in even more health services being available locally without patients needing to travel to Leicester or around or out of the county.

### **Background Papers**

Report considered at Health Overview and Scrutiny Committee meeting on 11 November 2019:

<https://politics.leics.gov.uk/documents/s149430/Hinckley%20Community%20Services%20report.pdf>

### **Circulation under the Local Issues Alert Procedure**

The report has been circulated to the following members:

Mr. R. Allen CC  
Mr. D. Bill CC  
Mr. S. Bray CC  
Mr. B. Harrison-Rushton CC  
Mr. R. Hills CC  
Mr. M. Mullaney CC

### **Officer to Contact**

Joanna Clinton, Head of Strategy and Planning, LLR ICB

### **List of Appendices**

19. None.

### **Equalities and Human Rights Implications**

20. None identified at this time, but an environmental impact and risk assessment and an Equalities Impact Assessment will be developed as part of the Business Case.

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